INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE THREE-MONTH PERIOD ENDED SEPTEMBER 30, 2025 (REVIEWED)



ERNST & YOUNG - MIDDLE EAST (ADGM BRANCH)

P.O. Box 136
Tamouh Tower, 16th Floor, Office No. 1603
Tamouh, Al Reem Island
Emirate of Abu Dhabi
United Arab Emirates

Tel: +971 2 417 4400 +971 2 627 7522 Fax: +971 2 627 3383 abudhabi@ae.ey.com www.ey.com

ADGM Registered No. 000001136

Report on review of the interim condensed consolidated financial statements to the Board of Directors of Investcorp Capital PIc

Introduction

We have reviewed the accompanying interim condensed consolidated financial statements of Investcorp Capital Plc (the "Company") and its subsidiaries (collectively referred to as the "Group") as at 30 September 2025 which comprise the interim consolidated statement of financial position as at 30 September 2025 and the related interim consolidated statements of profit or loss, other comprehensive income, changes in equity and cash flows for the three month period then ended and explanatory notes. Management is responsible for the preparation and presentation of these interim condensed consolidated financial statements in accordance with International Accounting Standard 34 Interim Financial Reporting (IAS 34). Our responsibility is to express a conclusion on these interim condensed consolidated financial statements based on our review.

Scope of review

We conducted our review in accordance with International Standard on Review Engagements 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity". A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim condensed consolidated financial statements are not prepared, in all material respects, in accordance with IAS 34.

Signed by

Kazim Raza Merchant

Lavin Merchany

Partner

Ernst & Young

10 November 2025 Abu Dhabi

INTERIM CONSOLIDATED STATEMENT OF PROFIT OR LOSS FOR THE THREE-MONTH PERIOD ENDED SEPTEMBER 30, 2025 (REVIEWED)

| \$millions | July - September 2025 (reviewed) | July - September 2024 (reviewed) | Notes |
|--|-------------------------------------|-------------------------------------|-------|
| · | • | • | |
| Revenue from capital financing services | 11 | 11 | |
| Revenue from capital deployment | 12 | 7 | |
| Interest income | 1 | 2 | 12 |
| Gross operating income | 24 | 20 | 3 |
| Operating expenses | (2) | (2) | 3 |
| Interest expense | (10) | (6) | |
| PROFIT BEFORE TAX | 12 | 12 | |
| Tax | - | - | 13 |
| NET PROFIT FOR THE YEAR | 12 | 12 | |
| Basic and diluted earnings per share (cents) | 0.55 | 0.55 | 9 |

Mohammed Mahfoodh Saad Al Ardhi Chairman

Sana Khater Chief Executive Officer

Rohit Nanda Chief Financial Officer

INTERIM CONSOLIDATED STATEMENT OF OTHER COMPREHENSIVE INCOME FOR THE THREE-MONTH PERIOD ENDED SEPTEMBER 30, 2025 (REVIEWED)

| \$millions | July - September 2025 (reviewed) | July - September 2024 (reviewed) |
|---|-------------------------------------|-------------------------------------|
| NET PROFIT FOR THE YEAR | 12 | 12 |
| Other comprehensive loss that will not be recycled to consolidated statement of profit or loss Movements - Fair value through other comprehensive income investments | (0) | (1) |
| Other comprehensive loss | (0) | (1) |
| TOTAL COMPREHENSIVE INCOME | 12 | 11 |

Mohammed Mahfoodh Saad Al Ardhi Chairman

Sana Khater Chief Executive Officer

Rohit Nanda Chief Financial Officer

INTERIM CONSOLIDATED STATEMENT OF FINANCIAL POSITION SEPTEMBER 30, 2025 (REVIEWED)

| \$millions | September 30, 2025 (reviewed) | June 30, 2025 (audited) | Notes |
|--------------------------------------|----------------------------------|----------------------------|-------|
| ASSETS | | | |
| Cash and cash equivalents | 0 | 0 | |
| Due from a related party | 189 | 101 | 12 |
| Receivables and other assets | 119 | 124 | 4 |
| Capital financing services | 271 | 371 | 5 |
| Capital deployment | 1,346 | 1,312 | 6 |
| TOTAL ASSETS | 1,925 | 1,908 | |
| LIABILITIES AND EQUITY | | | |
| LIABILITIES | | | |
| Payables and accrued expenses | 1 | 1 | |
| Financing | 488 | 481 | 7 |
| TOTAL LIABILITIES | 489 | 482 | |
| EQUITY | | | |
| Share capital | 1,096 | 1,096 | 8 |
| Retained earnings and other reserves | 289 | 277 | |
| Treasury shares | (5) | (3) | 8 |
| Proposed appropriation | 56 | 56 | |
| TOTAL EQUITY | 1,436 | 1,426 | |
| TOTAL LIABILITIES AND EQUITY | 1,925 | 1,908 | |

Mohammed Mahfoodh Saad Al Ardhi Chairman

Sana Khater Chief Executive Officer

Rohit Nanda Chief Financial Officer

INTERIM CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE THREE-MONTH PERIOD ENDED SEPTEMBER 30, 2025 (REVIEWED)

| | Retained earning and other reserves | | | | | | |
|--|-------------------------------------|------------------|-------------------|-----------------------|--------------------|------------------------|-------|
| \$millions | Share capital | Share premium | Retained earnings | Fair value reserve | Treasury shares | Proposed appropriation | Total |
| Balance at July 1, 2024 | 1,096 | 27 | 296 | (11) | (1) | 55 | 1,462 |
| Total comprehensive income | - | - | 12 | (1) | - | - | 11 |
| Approved appropriations | - | - | - | - | - | (55) | (55) |
| Treasury shares (Note 8) | | (0) | | | (0) | | (0) |
| Balance at September 30, 2024 (reviewed) | 1,096 | 27 | 308 | (12) | (1) | - | 1,418 |
| Balance at July 1, 2025 | 1,096 | 27 | 265 | (15) | (3) | 56 | 1,426 |
| Total comprehensive income | - | - | 12 | (0) | - | - | 12 |
| Treasury shares (Note 8) | | (0) | | | (2) | | (2) |
| Balance at September 30, 2025 (reviewed) | 1,096 | 27 | 277 | (15) | (5) | 56 | 1,436 |

INTERIM CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE THREE-MONTH PERIOD ENDED SEPTEMBER 30, 2025 (REVIEWED)

| \$millions | July - September 2025 (reviewed) | July - September 2024 (reviewed) |
|--|-------------------------------------|-------------------------------------|
| OPERATING ACTIVITIES | | |
| Net profit for the period | 12 | 12 |
| Adjustments for non-cash items in net profit: | | |
| Unrealized fair value movement | (3) | (0) |
| Net profit adjusted for non-cash items | 9 | 12 |
| Changes in working capital | | |
| Other net working capital | (0) | (2) |
| Net cash generated from operating activities | 9 | 10 |
| FINANCING ACTIVITIES | | |
| Movement in related party balance | (88) | (21) |
| Financing | 7 | 96 |
| Dividends paid | - | (16) |
| Treasury shares | (2) | (0) |
| Net cash (used in) / generated from financing activities | (83) | 59 |
| INVESTING ACTIVITIES | | |
| Capital deployment | (31) | (8) |
| Capital financing services (including receivables) | 104 | (57) |
| Net cash generated from / (used in) investing activities | 74 | (65) |
| Net change in cash and cash equivalents | (0) | 4 |
| Cash and cash equivalents at the beginning of the period | 0 | 1 |
| Cash and cash equivalents at the end of the period | 0 | 5 |
| Additional cash flow information | July - September 2025 (reviewed) | July - September 2024 (reviewed) |
| Interest paid | (9) | (6) |
| Interest received | 1 | 2 |

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (REVIEWED)

1. BACKGROUND

Investcorp Capital Limited was incorporated on April 24, 2023 and was registered with Abu Dhabi Global Market ("ADGM"). On October 12, 2023, the Company re-registered as a Public Company Limited by shares and changed its name to Investcorp Capital Plc (the "Company" or "ICAP"). The registered address of the Company is 1137 Register 17, 17, Al Maqam Tower, Abu Dhabi Global Market Square, Al Maryah Island, Abu Dhabi, United Arab Emirates. The Company's shares are listed on Abu Dhabi Securities Exchange ('ADX'). The Company and its subsidiaries are referred to herein as the ("Group"). The wholly owned subsidiaries of ICAP which are consolidated in these interim condensed consolidated financial statements are as follows:

| Wholly owned subsidiaries | Place of incorporation | Description of principal activities |
|--|------------------------|--|
| Investcorp Capital Cayman Limited | Cayman Islands | Holding Company. |
| Investcorp Investment Holdings Limited | Cayman Islands | Retention of Group's investments across various asset class. |
| Investcorp BDC Holding Limited | Cayman Islands | Holding of certain debt investments of the Group. |

Investcorp S.A holds majority interest in the Company, which is an indirect wholly-owned subsidiary of Investcorp Holdings B.S.C. (closed) ("Investcorp Holdings"), a company incorporated in the Kingdom of Bahrain. Investcorp Holdings and its subsidiaries, are referred to herein as ("Investcorp").

The interim condensed consolidated financial statements were authorized for issue by the Board of Directors of Investcorp Capital PLC on November 10, 2025.

2. CYCLICALITY OF ACTIVITIES

The income of the Group is comprised predominantly of revenues generated from direct investments and capital financing services. The main components of capital financing services' revenue arise from underwriting of corporate investments and strategic capital which may not be earned evenly during a fiscal period. Furthermore, the value development cycle for a given investment usually occurs over a longer time period and the revenues generated from that process are not spread evenly over the period. Consequently, the short-term operating result may not necessarily be indicative of the long-term operating result.

3. SEGMENT REPORTING

As at September 30, 2025, the business segments used for segment reporting are as follows:

i) Capital Financing Services

The Capital Financing Services Business primarily acts as underwriter for acquisition of target companies which have a strong track record and potential for growth. Revenue from capital financing services mainly represents underwriting fee income.

ii) Capital Deployment

Investcorp deploys capital as a principal investor along with its clients in various asset classes and acts as a strategic partner to drive growth of these businesses. Income from these asset classes is earned during their life cycle either in the form of fair value changes or cash flows in the form of dividends, yield on global credit and capital gains on disposals of these assets.

PROFIT OR LOSS AND FINANCIAL POSITION BY REPORTING SEGMENTS

The interim consolidated statement of profit or loss by reporting segments are as follows:

| \$millions | July - September 2025 (reviewed) | July - September 2024 (reviewed) |
|---|-------------------------------------|-------------------------------------|
| CAPITAL FINANCING SERVICES | | |
| Revenue from capital financing services | 11 | 11 |
| Interest income | 1 | 2 |
| Gross income attributable to capital financing services | 12 | 13 |
| Interest expense | (10) | (6) |
| Operating expenses attributable to capital financing services | (0) | (1) |
| CAPITAL FINANCING SERVICES PROFIT (a) | 2 | 6 |
| CAPITAL DEPLOYMENT | | |
| Gain on financial assets | 3 | 0 |
| Yield on global credit | 5 | 4 |
| Dividend income - real estate | 4 | 3 |
| Interest income | 0 | 0 |
| Gross income attributable to capital deployment | 12 | 7 |
| Operating expenses attributable to capital deployment | (2) | (1) |
| CAPITAL DEPLOYMENT PROFIT (b) | 10 | 6 |
| PROFIT FOR THE PERIOD (a) + (b) | 12 | 12 |

3. SEGMENT REPORTING (CONTINUED)

PROFIT OR LOSS AND FINANCIAL POSITION BY REPORTING SEGMENTS (CONTINUED)

The interim consolidated statement of financial position by reporting segments are as follows:

| | Capital | | |
|---|---|-------------------------------------|--|
| September 30, 2025 (reviewed) | Financing | Capital | |
| \$millions | Services | deployment | Total |
| | | | |
| Assets | | | |
| Cash and cash equivalents | 0 | 0 | 0 |
| Due from a related party | 180 | 9 | 189 |
| Receivables and other assets | 107 | 12 | 119 |
| Capital financing services | 271 | - | 271 |
| Capital deployment | _ | 1,346_ | 1,346 |
| Total assets | 558 | 1,367 | 1,925 |
| Liabilities and Equity | | | |
| Liabilities | | | |
| Payables and accrued expenses | - | 1 | 1 |
| Financing | 488 | | 488 |
| Total liabilities | 488 | 1 | 489 |
| Total equity | 70 | 1,366 | 1,436 |
| Total liabilities and equity | 558 | 1,367 | 1,925 |
| | | | |
| | | | |
| | Capital | | |
| June 30, 2025 (audited) | Financing | Capital | Total |
| June 30, 2025 (audited) \$millions | | Capital deployment | Total |
| | Financing | | Total |
| \$millions Assets | Financing | | Total 0 |
| \$millions | Financing Services | deployment | |
| \$millions Assets Cash and cash equivalents | Financing Services | deployment 0 | 0 |
| \$millions Assets Cash and cash equivalents Due from a related party Receivables and other assets Capital financing services | Financing Services 0 96 | 0 5 13 | 0 101 124 371 |
| \$millions Assets Cash and cash equivalents Due from a related party Receivables and other assets Capital financing services Capital deployment | Financing Services 0 96 111 371 | 0 5 13 - 1,312 | 0 101 124 371 1,312 |
| \$millions Assets Cash and cash equivalents Due from a related party Receivables and other assets Capital financing services | Financing Services 0 96 111 | 0 5 13 | 0 101 124 371 |
| \$millions Assets Cash and cash equivalents Due from a related party Receivables and other assets Capital financing services Capital deployment | Financing Services 0 96 111 371 | 0 5 13 - 1,312 | 0 101 124 371 1,312 |
| \$millions Assets Cash and cash equivalents Due from a related party Receivables and other assets Capital financing services Capital deployment Total assets | Financing Services 0 96 111 371 | 0 5 13 - 1,312 | 0 101 124 371 1,312 |
| Assets Cash and cash equivalents Due from a related party Receivables and other assets Capital financing services Capital deployment Total assets Liabilities and Equity Liabilities Payables and accrued expenses | 96 111 371 - 578 | 0 5 13 - 1,312 | 0 101 124 371 1,312 |
| Assets Cash and cash equivalents Due from a related party Receivables and other assets Capital financing services Capital deployment Total assets Liabilities and Equity Liabilities Payables and accrued expenses Financing | 96 111 371 | 0 5 13 - 1,312 1,330 | 0 101 124 371 1,312 1,908 |
| Assets Cash and cash equivalents Due from a related party Receivables and other assets Capital financing services Capital deployment Total assets Liabilities and Equity Liabilities Payables and accrued expenses | 96 111 371 - 578 | 0 5 13 - 1,312 1,330 | 0 101 124 371 1,312 1,908 |
| Assets Cash and cash equivalents Due from a related party Receivables and other assets Capital financing services Capital deployment Total assets Liabilities and Equity Liabilities Payables and accrued expenses Financing | 96 111 371 | 0 5 13 - 1,312 1,330 | 0 101 124 371 1,312 1,908 |

4. RECEIVABLES AND OTHER ASSETS

| \$millions | September 30, 2025 (reviewed) | June 30, 2025 (audited) |
|--|----------------------------------|----------------------------|
| Capital financing services related receivables | 107 | 111 |
| Financial assets disposal proceeds receivable | 10 | 11 |
| Other assets | 2 | 2 |
| Total | 119 | 124 |

5. CAPITAL FINANCING SERVICES

| | September 30, 2025 (reviewed) | | | June 30, 2025 (audited) | | |
|-----------------------|-------------------------------|--------|-------|-------------------------|--------|-------|
| \$millions | North America | Europe | Total | North America | Europe | Total |
| Corporate investments | 13 | 51 | 64 | 13 | 82 | 95 |
| Real assets | 152 | - | 152 | 171 | 6 | 177 |
| Global credit | 25 | 30 | 55 | 32 | 67 | 99 |
| Total | 190 | 81 | 271 | 216 | 155 | 371 |

6. CAPITAL DEPLOYMENT

| \$millions | September 30, 2025 (reviewed) | June 30, 2025 |
|-----------------------------------|-------------------------------|---------------|
| финиона | (reviewed) | (audited) |
| Corporate investments (Note 6 A) | 634 | 630 |
| Investment in structured products | 261 | 257 |
| Global credit (Note 6 B) | 221 | 198 |
| Real assets (Note 6 C) | 189 | 187 |
| Strategic capital | 41 | 40 |
| Total | 1,346 | 1,312 |

6. (A) CORPORATE INVESTMENTS

| | September 30, 2025 | June 30, 2025 |
|---------------|--------------------|---------------|
| \$millions | (reviewed) | (audited) |
| North America | 186 | 185 |
| Europe | 87 | 93 |
| MENA* | 204 | 193 |
| Asia** | 157 | 159_ |
| Total | 634 | 630 |

^{*} Including Turkey

^{**} Represents China and India

6. (B) GLOBAL CREDIT

| | September 30, 2025 | June 30, 2025 |
|--------------------------|--------------------|---------------|
| \$millions | (reviewed) | (audited) |
| Structured global credit | 182 | 160 |
| Other global credit | 39 | 38 |
| Total | 221 | 198 |

Structured global credit represents exposure to corporate debt through fully funded total return swap entered with a related party. The Company earns returns equal to investment in collateralized loan obligations ("CLOs") and receives cash which comprises of interest and principal.

6. (C) REAL ASSETS

| \$millions | September 30, 2025 (reviewed) | June 30, 2025 (audited) |
|---------------|-------------------------------|----------------------------|
| North America | 155 | 160 |
| Europe | 24 | 17 |
| Asia | 10 | 10 |
| Total | 189 | 187 |

7. FINANCING

| \$millions MEDIUM-TERM DEBT REVOLVING CREDIT | Final Maturity | Facility size | September 30, 2025 (reviewed) | June 30, 2025 (audited) |
|--|----------------|---------------|----------------------------------|----------------------------|
| US Dollar syndicated revolving facility TOTAL MEDIUM-TERM DEBT | March 2029 | 800 | 502 502 | 496 496 |
| OTHER ADJUSTMENTS Transaction costs of borrowings | | | (14) | (15) |
| TOTAL FINANCING | | | 488 | 481 |

The revolving credit facility is a floating rate instrument with a margin of 250 basis point over SOFR. These are subject to certain customary covenants, including maintaining certain minimum levels of net worth and operating below maximum leverage ratios.

8. SHARE CAPITAL

Initially 935,001,000 shares were issued with a nominal value of \$1 each per share. On September 18, 2023, the number of shares changed from 935,001,000 to 1,870,002,000 shares as a result of share split resulting in the nominal value per share changing from \$1 per share to \$0.5 per share.

Furthermore, 321.5 million shares were issued as a result of IPO. As at September 30, 2025, the Company has an issued and paid up capital of USD 1,095,751,000 comprising of 2,191,502,000 shares. The excess is recorded in share premium.

Treasury shares

The Company engaged a third-party licensed Market Maker on ADX that offers liquidity provision services, to place buy and sell orders of the Company's shares with the objective of reducing bid/ask spreads as well as reducing price and volume volatility. At 30 September, the Market Maker held 11,838,547 (June 30, 2025: 7,325,673) of ICAP shares on behalf of the Company, which are classified under equity as treasury shares.

9. EARNINGS AND DIVIDENDS PER SHARE

| | July - September 2025 (reviewed) | July - September 2024 (reviewed) |
|---|-------------------------------------|-------------------------------------|
| Profit for the period (\$millions) attributable to shareholders | 12 | 12 |
| Weighted average number of ordinary shares (in millions) | 2,182 | 2,188 |
| Basic and diluted earnings per ordinary share (cents) | 0.55 | 0.55 |

10. COMMITMENTS AND CONTINGENT LIABILITIES

| \$millions | September 30, 2025 (reviewed) | June 30, 2025 (audited) |
|--------------------------------|-------------------------------|----------------------------|
| Commitments Capital guarantees | 299 66 | 316 66 |

Represents commitments and capital guarantees towards participation in corporate investments, real assets, global credit and strategic capital investments.

11. FAIR VALUE OF FINANCIAL INSTRUMENTS

Fair value adjustments arise from re-measurement of investments. Nonetheless the actual amount that is realized in a future transaction may differ from the current estimate of fair value, given the inherent uncertainty surrounding valuations of unquoted investments.

The fair values of the Group's financial assets and liabilities are not materially different from their carrying values except for certain assets and liabilities carried at amortized cost.

The Group uses the following hierarchy for determining and disclosing the fair value of financial instruments:

Level 1: quoted prices in active markets for identical assets or liabilities;

Level 2: inputs other than quoted prices that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and

Level 3: inputs for the asset or liability that are not based on observable market data (i.e. unobservable inputs).

During the period July 1, 2025 to September 30, 2025, there was no transfer between levels (July 1, 2024 to September 30, 2024: nil).

The fair values of financial assets that are traded in active markets are based on quoted market prices or dealer price quotations. For all other financial instruments, the Company determines fair values using other valuation techniques which are explained in the consolidated financial statements for the year ended June 30, 2025.

The fair values of Investment in structured products are determined using Discounted Cash Flow ("DCF") analysis.

FAIR VALUE OF FINANCIAL INSTRUMENTS (CONTINUED)

The following table shows an analysis of financial instruments recorded at fair value by level of the fair value hierarchy:

| September 30, 2025 (reviewed) | | | | |
|-----------------------------------|---------|---------|---------|-------|
| \$millions | Level 1 | Level 2 | Level 3 | Total |
| | | | | |
| Financial assets | | | | |
| Financial assets at fair value | | | | |
| Capital financing services | - | - | 271 | 271 |
| Capital deployment | | | | |
| Corporate investments | - | - | 634 | 634 |
| Investment in structured products | - | - | 261 | 261 |
| Global credit | 10 | 85 | 126 | 221 |
| Real assets | - | - | 189 | 189 |
| Strategic capital | - | - | 41 | 41 |
| Total financial assets | 10 | 85 | 1,522 | 1,617 |

| June | 30, | 2025 | (audi | ted) |
|------|-----|------|-------|------|
|------|-----|------|-------|------|

| \$millions | Level 1 | Level 2 | Level 3 | Total |
|-----------------------------------|---------|---------|---------|-------|
| Financial assets | | | | |
| Financial assets at fair value | | | | |
| Capital financing services | _ | _ | 371 | 371 |
| Capital deployment | | | 0 | 07.1 |
| Corporate investments | _ | _ | 630 | 630 |
| Investment in structured products | - | _ | 257 | 257 |
| Global credit | 10 | 103 | 85 | 198 |
| Real assets | - | - | 187 | 187 |
| Strategic capital | - | - | 40 | 40 |
| Total financial assets | 10 | 103 | 1,570 | 1,683 |

A reconciliation of the opening and closing amounts of Level 3 investments is given below:

| Period ended September 30, 2025 (reviewed) \$millions | At beginning | Net new acquisitions | Fair value movements* | Movements relating to realizations | Other movements** | At end |
|--|-----------------|----------------------|--------------------------|--|----------------------|--------|
| Corporate investments | 630 | - | - | (6) | 10 | 634 |
| Investment in structured products | 257 | - | 3 | (0) | 1 | 261 |
| Global credit | 85 | 48 | - | (8) | 1 | 126 |
| Real assets | 187 | 6 | - | (10) | 6 | 189 |
| Strategic capital | 40 | - | - | (1) | 2 | 41 |
| Capital financing services | 371 | 34 | - | (133) | (1) | 271 |
| Total*** | 1,570 | 88 | 3 | (158) | 19 | 1,522 |

**Other movements include add-on funding, foreign currency translation adjustments.

***Level 3 assets under capital deployment and capital financing services.

| Year ended June 30, 2025 (audited) \$millions | At beginning | Net new acquisitions | Fair value movements* | Movements relating to realizations | Other movements** | At end |
|--|-----------------|----------------------|--------------------------|--|----------------------|--------|
| Corporate investments | 517 | 108 | 31 | (45) | 19 | 630 |
| Investment in structured products | - | 237 | 4 | (1) | 17 | 257 |
| Global credit | 109 | - | 6 | (32) | 2 | 85 |
| Real assets | 162 | 42 | (5) | (16) | 4 | 187 |
| Strategic capital | 47 | - | 1 | (12) | 4 | 40 |
| Capital financing services | 430 | 928 | 2 | (960) | (29) | 371 |
| Total*** | 1,265 | 1,315 | 39 | (1,066) | 17 | 1,570 |

^{*}includes \$1.5 million of fair value loss recognized in other comprehensive income.
**Other movements include add-on funding, foreign currency translation adjustments.
**Level 3 assets under capital deployment and capital financing services.

11. FAIR VALUE OF FINANCIAL INSTRUMENTS (CONTINUED)

The following table shows the fair valuation methodologies of Level 2 and 3 investments:

| September 30, 2025 (reviewed) | | | Balance sheet |
|-----------------------------------|------------------------|---------------------|---------------|
| \$millions | Valuation methodology | Factor | exposure* |
| | | | |
| Corporate investments | Comparable Companies | Multiples | 335 |
| | DCF | Discount Rate | 65 |
| | Average of DCF & | Multiples | 6 |
| | Comparable Companies** | Discount Rate | O |
| | Net Asset Value | Net Asset Value | 218 |
| | | | |
| Real assets | DCF | Discount Rate | 77 |
| | DCF | Capitalization rate | 11 |
| | Net Asset Value | Net Asset Value | 56 |
| | | | |
| Global Credit | DCF | Discount Rate | 78 |
| | Net Asset Value | Net Asset Value | 48 |
| | Market appraisal | Median price | 85 |
| | | | |
| Strategic capital | Net Asset Value | Net Asset Value | 41 |
| Investment in Structured products | DCF | Discount Rate | 261 |

| June 30, 2025 (audited) \$millions | Valuation methodology | Factor | Balance sheet exposure* |
|---------------------------------------|------------------------|---------------------|----------------------------|
| | | | |
| Corporate investments | Comparable Companies | Multiples | 334 |
| · | DCF | Discount Rate | 66 |
| | Average of DCF & | Multiples | 0 |
| | Comparable Companies** | Discount Rate | 6 |
| | Net Asset Value | Net Asset Value | 214 |
| Real assets | DOE | Discount Rate | 70 |
| | DCF | Capitalization rate | 76 |
| | Net Asset Value | Net Asset Value | 65 |
| Global Credit | DCF | Discount Rate | 50 |
| | Net Asset Value | Net Asset Value | 35 |
| | Market appraisal | Median price | 103 |
| Strategic capital | Net Asset Value | Net Asset Value | 40 |
| Invesrment in Structured products | DCF | Discount Rate | 257 |

^{*}Excludes exposures of 2025: \$337m (June 30, 2025: \$427m) which are fair valued based on recent transaction prices or bids.

^{**}Exposure have been valued using the average of the multiples derived by the DCF and comparable companies methodology.

12. RELATED PARTY TRANSACTIONS AND BALANCES

For the Group, related parties include Investcorp, its directors, senior management and immediate families of the directors and senior managements.

It also includes entities controlled, jointly controlled or significantly influenced by such parties.

Income is earned or expense is incurred in the Group's transactions with such related parties in the ordinary course of business. Group's management approves the terms and conditions of all related party transactions.

The income earned and expenses incurred in connection with related party transactions included in these interim condensed consolidated financial statements are as follows:

| \$millions | | September 30, 2025 (reviewed) | September 30, 2024 (reviewed) |
|--|----------------------------------|----------------------------------|----------------------------------|
| Revenue from capital financing services | Portfolio companies / Investcorp | 11 | 11 |
| Revenue from capital deployment Interest income | Portfolio companies | 12 | 7 |
| Operating expenses | Investcorp Investcorp | (1) | (1) |
| Operating expenses | Directors' remuneration | (0) | (0) |

In addition to the above, Investcorp reimburses any foreign currency gain or loss incurred by the Group which amounted to \$1 million of foreign currency gain for the period ended September 30, 2025 (September 30, 2024: \$17 million).

The balances with related parties included in these interim condensed consolidated financial statements are as follows:

| | September 30, 2025 (reviewed) | | | June 30, 2025 (audited) | | |
|---|-------------------------------|-------------|---------|-------------------------|-------------|---------|
| | | | Off- | | | Off- |
| | Assets | Liabilities | balance | Assets | Liabilities | balance |
| \$millions | | | sheet | | | sheet |
| Outstanding balances | | | | | | |
| Due from a related party ¹ | 189 | - | - | 101 | - | - |
| Capital financing services ² | 271 | - | - | 371 | - | - |
| Capital deployment ² | 1,346 | - | - | 1,312 | - | - |
| Commitments and guarantees | - | - | 365 | - | - | 382 |
| | 1,806 | - | 365 | 1,784 | - | 382 |

¹⁻ The balance is interest bearing and is payable on demand by Investcorp

²⁻ Portfolio companies managed by Investcorp.

13. TAXATION

On December 9, 2022, the UAE Ministry of Finance ("MoF") released Federal Decree-Law No. 47 of 2022 on the Taxation of Corporation and Businesses (Corporate Tax Law or the "Law") to enact a Federal corporate tax ("CT") regime in the UAE. The CT regime is effective from June 1, 2023.

Under the UAE CT Law legal entities established in a Free Zone (for the purposes of the UAE CT Law) may be eligible to apply a 0% rate of corporate tax to specific types of qualifying income, provided that certain conditions are met. The Group's management expects to meet the conditions and will continue to reassess this on an ongoing basis.

14. MATERIAL ACCOUNTING POLICY INFORMATION

The interim condensed consolidated financial statements of the Group are prepared in accordance with International Accounting Standard 34 Interim Financial Reporting (IAS 34).

The interim condensed consolidated financial statements are prepared and presented in United States Dollars, this being the functional currency of the Company, and rounded to the nearest millions (\$millions) unless otherwise stated.

The same accounting policies and methods of computation have been followed in these interim condensed consolidated financial statements as compared with annual consolidated financial statements of the Group for the year ended June 30, 2025.

The Group has adopted below amendment to standards effective from July 1, 2025. The adoption of these amendments did not have any material impact on the interim condensed consolidated financial statements of the Group.

Lack of exchangeability – Amendments to IAS 21

Standard and amendments to standards issued but not yet effective

Standard and amendments to standards issued but not yet effective up to the date of the Group's interim condensed consolidated financial statements are listed below. The Group intends to adopt applicable standards and amendments to standards when they become effective.

- Classification and Measurement of Financial Instruments Amendments to IFRS
 9 and IFRS 7 (issued in May 2024, effective for annual periods beginning on or after January 1, 2026)
- Annual Improvements to IFRS Accounting Standards Volume 11 (issued in July 2024, effective for annual periods beginning on or after January 1, 2026)
- Contracts Referencing Nature-dependent Electricity Amendments to IFRS 9 and IFRS 7 (issued in December 2024, effective for annual periods beginning on or after January 1, 2026)
- IFRS 18 Presentation and Disclosure in Financial Statements (issued in April 2024, effective for annual periods beginning on or after January 1, 2027)
- IFRS 19 Subsidiaries without Public Accountability: Disclosures (issued in May 2024, effective for annual periods beginning on or after January 1, 2027)

INVESTCORP

15. MATERIAL SUBSEQUENT EVENTS

The shareholders of the Company, in the annual general meeting held on October 20, 2025, approved the fiscal year 2025 proposed cash dividend of US\$ 56 million, approximately 2.57 cents per share.