

Pricing Statement dated 10 November 2023

INVESTCORP CAPITAL PLC

Issuer: Investcorp Capital plc Offer Price: AED 2.30 per Share Applicable Time: 11:30 a.m. on 10 November 2023 Total number of Shares in the Offering and percentage of the total share capital as at the Closing Date: 720,000,000 Shares (32.85%) Total number of Shares to be issued by the Issuer: 321,500,000 Shares Total number of Shares to be sold by Investcorp S.A. 398,500,000 Shares Number of Ordinary Shares and percentage of share capital held by Investcorp S.A. after completion of the Offering: 1,471,502,000 Shares (67.15%) Estimated net proceeds to Investcorp S.A. (after deduction of base fees (underwriting commissions)1, Joint Lead Receiving Banks and Receiving Bank fees (including VAT)): AED 895,811,140 Estimated net proceeds to Investcorp Capital plc (after deduction of base fees (underwriting commissions)², Joint Lead Receiving Banks and Receiving Bank fees (including VAT)): AED 722,718,398 Aggregate base fees (underwriting commissions), Joint Lead Receiving Banks and Receiving Bank fees (including VAT):3 AED 37,470,462 Closing Date: 17 November 2023 ADX Share Trading Symbol: **ICAP**

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Shares ISIN:

10272672718-v1 - 1 - 75-41048140

Excludes discretionary fees.

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